

Appendix A	Full year Approved budget 25/26 £	Approved budget to 30 June 2025 £	Actual to 30 June 2025 £	Q1 Forecast variance £	Forecast budget position 24/25 £	Impact on financial planning	Reason for Forecast movement
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Corporate Services:							
Communications:							
Corporate Communications	275,830	62,670	53,933		275,830		
Graphics	38,180	23,190	24,982		38,180		
Printing & Copying- Floor Copiers	14,790	3,780	4,174		14,790		
Printroom	131,750	58,810	39,047		131,750		
Corporate Initiatives:							
One Vu Project	45,000	-	-		45,000		
Councillors:							
Cllr Allowance & Expenses	731,600	160,280	214,540		731,600		
Customer Information Centre:							
Customer information Centre	750,150	201,860	196,273		750,150		
ICT:							
ICT	1,642,490	267,320	638,893		1,642,490		
Mayoral Allowances:							
Mayoral Allowance & Expenses	13,110	3,270	3,344		13,110		
Mayoral Transport	35,290	8,820	8,173		35,290		
Personnel Services:							
Personnel Services	324,340	79,130	93,990		324,340		
Personnel Welfare	95,330	21,000	21,408		95,330		
R & D Holding Account	7,270	1,060	-		7,270		
Recruitment Portal	250	60	-		250		
Training Holding Account	228,950	57,210	53,764		228,950		
Vivup Salary Sacrifice schemes	-	-	5,269		-		
Total	4,334,330	948,460	1,357,790	-	4,334,330		

Chief Executive:							
Councillor Community Grant	55,000	13,740	5,395		55,000		
Total	55,000	13,740	5,395	-	55,000		

Environment and Planning:							
Back Office:							
Corporate Scanning Team	261,230	65,600	65,123		261,230		
Postage Services Kings Court	5,750	1,430	(8,907)		5,750		
Community Infrastructure Levy:							
Community Infrastructure Levy	-	375,260	(165,222)		-		

Development Control:							
Building Control Non Fee	56,570	(1,950)	17,905		56,570		
Development Control	267,520	66,790	(138,749)	(33,820)	233,700	Y	Captured via savings and efficiencies plan - income forecast to exceed amounts included within initial proposal
Enforcement	249,790	61,850	42,125		249,790		
Extra planning Income - 20%	31,300	(7,780)	68,770		31,300		
Major Planning Appeals	87,220	21,810	(1,038)		87,220		
Planning Control	207,870	23,620	55,616		207,870		
Section 106 Contributions	-	(1,380)	(173)		-		
Emergency Planning:							
Emergency Planning	34,300	7,080	8,494		34,300		
Home Defence	78,520	19,410	19,770		78,520		
Radio Phones	10,440	2,170	(5,680)		10,440		
Flood Defence:							
Coast Defence/Protection	145,480	34,320	2,346		145,480		
Wash East Coast - CIC	5,000	1,250	(975)		5,000		
Local Land Charges:							
Local Land Charges	(144,830)	(36,630)	(58,336)	(38,790)	(183,620)	Y	Captured via savings and efficiencies plan - income forecast to exceed amounts included within initial proposal
Planning Policy:							
Conservation & Heritage	319,090	79,740	16,760	(44,180)	274,910	N	Defra grant income received toward Ecology responsibilities.
Habitat Regulations	-	(35,290)	(18,326)		-		
Neighbhd Planning Grant	-	4,740	(18,132)		-		
Planning Policy	175,000	27,960	4,616		175,000		
Planning Policy - Support	304,620	68,420	88,211		304,620		
Pollution Monitoring:							
Air Quality	83,510	19,310	(11,408)		83,510		
Coastal Pollution Cost Recovery	-	-	13,814		-		
Contaminated Land Act	194,320	48,310	46,780		194,320		
Climate Change	127,510	31,860	39,410		127,510		
Enviro Quality-Water Mg	79,560	19,890	20,224		79,560		
Pollution Montr Sals/Sup	-	-	89		-		
Street Naming & Numbering:							
Local Land and Property Gazetteer	18,620	4,640	5,614		18,620		
Street Naming & Numbering	20,250	3,330	6,873	20,000	40,250	N	Reduction in applications received to date, income expected to not meet full year budget
Total	2,618,640	905,760	95,593	(96,790)	2,521,850		

Financing requirement:							
Interest Payable on Balances	10,000	-	-		10,000		
Interest Payable on Borrowing	382,000	-	-		382,000		
Interest Receivable - Capital Loans	(176,080)	-	(43,651)		(176,080)		
Interest Receivable -Other	(8,350)	-	(1,704)		(8,350)		

Interest Receivable -Treasury Investments	(411,280)	-	55,541		(411,280)		
Minimum Revenue Provision	844,880	-	-		844,880		
REFCUS	2,212,170	-	-		2,212,170		
Unsupported Borrowing	(310,700)	-	-		(310,700)		
Total	2,542,640	-	10,187	-	2,542,640		

Health, Wellbeing and Public Protection:

Care & Repair:

Handyperson Scheme K Lynn	(32,610)	37,650	41,845		(32,610)		
Home Improvements Agency	438,030	163,360	731		438,030		
Housing Grants REFCUS	(2,212,170)	(552,810)	(210,356)		(2,212,170)		

Careline:

Assistive Technology	13,190	3,300	(7,378)		13,190		
Careline	(70,720)	(463,620)	(632,706)		(70,720)		
Homes for Ukraine	-	9,090	6,736		-		
LILY 5	-	(42,790)	(62,657)		-		

Community Safety & Nuisance:

Community Safety	103,680	23,400	23,117		103,680		
Environmental Protection	677,720	144,500	154,780		677,720		
Health & Wellbeing Fund	50,800	12,690	-		50,800		
MARMOT Initiative	10,000	2,490	1,481		10,000		
Noise Control	7,950	1,110	3,220		7,950		
Out of Hours payments	54,340	13,590	10,522		54,340		

Community Transport:	
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Community Transport	115,180	51,830	53,013		115,180		
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Corporate Health & Safety:

Corporate Health & Safety	4,620	-	2,203		4,620		
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Food Hygiene:

Chrg Priv Water Supplies	-	-	(466)	-	
Food Hygiene General	5,400	1,240	1,232	5,400	
Food Hygiene & Health and Safety - Support	722,680	177,050	169,279	722,680	
Occupational Health & Safety	(1,900)	(480)	(1,290)	(1,900)	
Port Health - Environmental Protection	160	20	961	160	

Housing Standards:

Housing standards	603,050	146,910	103,509		603,050		
Total	489,400	(271,470)	(342,224)	-	489,400		

Internal Drainage Boards:

Drainage Boards	3,729,780	1,864,890	1,839,464		3,729,780		
Total	3,729,780	1,864,890	1,839,464	-	3,729,780		

Legal, Governance and Licensing:

Corporate Policy:					-		
Apprenticeship Scheme	257,710	64,410	14,157		257,710		
Community Information Points	-	-	70		-		
Corporate Policy	98,660	44,580	24,314		98,660		
Equal Opportunities	4,660	1,170	2,500		4,660		
Improving Attainment	-	-	3,345		-		
Policy & Partnership Support Service	9,170	-	2,340		9,170		
Democratic Process & Events:							
Adv Comm	1,300	300	-		1,300		
At Homes	1,450	360	-		1,450		
Chief Executive - Member services	36,010	1,520	5,255		36,010		
Civic Function Expenses	77,700	20,640	19,723		77,700		
Democratic Process Support	320,890	80,190	71,734		320,890		
Design Awards	590	150	-		590		
Festival	250	60	-		250		
Freedom of the Borough	1,970	480	-		1,970		
Honorary Alderman	-	-	-		-		
Mart	690	180	-		690		
Mayor making	1,500	390	1,387		1,500		
Remembrance Day	1,500	360	208		1,500		
Special Events	3,380	840	(826)		3,380		
Elections:							
County Council Elections	-	-	51,427		-		
Elections	-	-	95,145		-		
Electoral Integrity Programme	-	-	(97,687)		-		
Parish and Borough Council Elections	149,660	24,520	1,690		149,660		
Register of Electors	305,830	79,710	68,232		305,830		
Legal Services:							
Corporate Governance	260,670	62,490	70,825		260,670		
Head of Legal Services	516,750	104,420	133,447		516,750		
Procurement	155,390	38,350	35,520		155,390		
Licensing:					-		
Licensing	81,260	17,490	22,655		81,260		
Total	2,286,990	542,610	525,460	-	2,286,990		

Leisure and Community Facilities:							
Community Centres:							
Fairstead Community Centre	(19,210)	(3,380)	(10,885)		(19,210)		
Highgate Community Centre	710	170	560		710		
South Lynn Community Centre	(690)	14,620	(3,938)		(690)		
Community and Sports Development:							
Active Schools	(22,170)	(7,310)	(7,562)		(22,170)		
Community and Sports Development	23,690	9,270	8,183		23,690		
Elite Football	(21,440)	(3,040)	(9,757)		(21,440)		

KL Arts Centre:							
KL Arts Centre	96,020	43,540	55,059		96,020		
Leisure and Culture:							
Alive Card	133,490	33,360	33,322		133,490		
Alive Corn Exchange	(72,890)	(28,670)	(82,005)		(72,890)		
Alive Corn Exchange Catering	(100,160)	(34,950)	(38,484)		(100,160)		
Alive Downham Market	(61,270)	43,750	(66,713)		(61,270)		
Alive Downham Market Catering	(6,480)	(1,890)	(1,664)		(6,480)		
Alive Lynnsport	16,890	130,410	(22,458)		16,890		
Alive Lynnsport Catering	(44,470)	(6,040)	(7,510)		(44,470)		
Alive Oasis	238,880	111,600	47,653		238,880		
Alive Oasis Catering	(11,950)	(11,820)	(972)		(11,950)		
Alive St James	101,680	53,130	(38,296)		101,680		
Alive St James Catering	(11,520)	(3,730)	(7,282)		(11,520)		
Lynnsport Pelicans	300	60	-		300		
Leisure and Culture Management:							
Advertising and Marketing	206,150	51,540	41,892		206,150		
Leisure and Culture Management Costs	935,190	196,170	258,614		935,190		
Pavillions & Grounds:							
DuttonSports Pavillion	(400)	12,270	3,182		(400)		
Kingsway Sports Pavillion	(280)	3,820	2,490		(280)		
River Lane Bowls Club	1,190	300	3,690		1,190		
West Lynn Sports Pavillion	310	60	160		310		
Town Hall, Stories of Lynn and Custom House:							
Custom House	31,580	11,580	15,184		31,580		
Kings Lynn Gaol House	10	-	-		10		
Stories of Lynn	99,420	21,190	(651)		99,420		
Town Hall Kings Lynn	292,840	75,150	(17,986)		292,840		
Total	1,805,420	711,160	153,826	-	1,805,420		

Operations and Commercial:							
Allotments:							
Allotments	(2,230)	(520)	(815)		(2,230)		
Allotments Directly Managed	(6,840)	1,660	(17,504)		(6,840)		
Carparking King's Lynn & West Norfolk:							
Adhoc Events	-	-	10,720		-		
Burnham Market Car Park	(62,900)	630	7,392	(12,300)	(75,200)	Y	Captured via savings and efficiencies plan - income forecast to exceed amounts included within initial proposal
Bus Shelters	-	6,540	2,767		-		
Car Parks Excess Charges	-	-	(430,503)		-		
Car Park Promotions Hunstanton	35,000	8,760	658		35,000		
Car Park Promotions KL	104,000	25,980	-		104,000		
Car Parks - BCKLWN	(930)	(2,610)	(1,268)		(930)		
Cashless Pk KZ (KLWN Carparks)	-	10,080	(8,090)		-		
Event / Trailer / Stage / Gen Equip	-	-	11,146		-		

Hanse	-	-	3,964		-		
Kings Lynn Bus Station	108,190	55,440	69,405		108,190		
Kings Lynn Christmas Lights	-	-	(500)		-		
Kings Lynn Mart	(19,600)	(5,520)	-		(19,600)		
London Bridge Operations	-	-	507		-		
Parking Operations - Brgh	(2,885,690)	(383,990)	(222,777)	(12,120)	(2,897,810)	Y	Captured via savings and efficiencies plan - income forecast to exceed amounts included within initial proposal
Projections	-	-	919		-		
Special Events / Bowls Tournaments	27,990	7,020	-		27,990		
Urban Open Spaces	10,000	-	-		10,000		
Water Ski	-	-	9,324		-		
Carparking Shared Services:							
Breckland Carpark operation	-	-	(359)		-		
Car Park - Great Yarmouth	(16,000)	(14,790)	2,843		(16,000)		
Car Parks - South Norfolk	(6,600)	(3,810)	(19,913)		(6,600)		
Car Parks- Norwich City (Off Street)	(50,000)	(3,000)	(23,976)		(50,000)		
Car Parks- Norwich City (on street)	(100,000)	(52,000)	(332,388)		(100,000)		
Cashless Pk JE (NN Carparks)	(6,000)	(127,490)	(85,219)		(6,000)		
Cashless Pk JE (NN on street)	(350)	(120)	(1,716)		(350)		
Cashless Pk JC (SN Carparks)	-	-	(26,450)		-		
Cashless Pk JC (SN on street)	-	-	(610)		-		
Cashless Pk JG (Bk on street)	(600)	(150)	(345)		(600)		
Cashless Pk JI (GY Carparks)	-	(223,110)	(110,602)		-		
Cashless Pk JI (GY on street)	(500)	(74,520)	(157,322)		(500)		
Cashless Pk JT (Brd on street)	(2,000)	(510)	(21)		(2,000)		
Cashless Pk KZ (KLWN on street)	(7,300)	60	(17,843)		(7,300)		
Decrim - Operational	(142,520)	70,750	66,528		(142,520)		
Decrim - Other	-	(105,570)	-		-		
Hospital Parking- Agency	(10,000)	(600)	(63,173)		(10,000)		
NNDC Carpark Operation	(32,580)	(69,740)	46,459		(32,580)		
NNDC Penalty Notice	(40,000)	(34,560)	-		(40,000)		
On Street Pay and Display	-	(7,500)	(5,167)		-		
Resident Parking Permits	-	(3,510)	(8,607)		-		
CCTV:							
CCTV	(303,680)	(81,090)	(176,203)		(303,680)		
CCTV Breckland	(67,400)	(13,200)	(34,763)		(67,400)		
Network Hardware holding	138,000	10,240	2,073		138,000		
Radios	(3,570)	(2,280)	(660)		(3,570)		
Cleansing & Street Sweeping:							
Disposal of Abandoned Vehicles	860	210	-		860		
Dog Warden and Services	22,050	960	7,888		22,050		
Neighbourhood Teams	426,860	108,500	107,452		426,860		
Public Cleansing & Street Sweeping - Support	42,760	10,080	9,814		42,760		
Public Cleansing	424,580	87,780	(134,566)		424,580		
Street Sweeping	1,229,660	303,910	319,924		1,229,660		
Tech/Officers/Repairs	122,670	24,900	27,614		122,670		

Vehicle Recharge on account	-	-	15,534		-		
Crematorium & Cemeteries:							
Closed Churchyards	20,090	13,490	10,985		20,090		
Crematorium Trading Account	-	(32,490)	(24,128)		-		
Mintlyn Crematorium	(1,395,630)	(253,240)	(24,080)		(1,395,630)		
National Assistance Act - Burials	10,000	2,490	1,138		10,000		
Open Cemeteries	37,620	13,570	23,141	2,860	40,480	Y	Captured via savings and efficiencies plan - minimal uptake to service in first quarter, not expected to meet full year proposal
Public Health Act	2,760	690	-		2,760		
St Edmunds, Downham Market	1,500	390	-		1,500		
Depots:							
Heacham Depot	2,130	4,840	3,515		2,130		
NEWS Depot	115,530	78,250	94,397		115,530		
Events:							
Forties Event	-	-	(700)		-		
Halloween Town Centre Event	-	-	191		-		
General Markets:							
Kings Lynn Market - Support costs	1,400	360	360		1,400		
Kings Lynn Saturday Market	3,790	(180)	-		3,790		
Markets	(11,050)	(2,760)	(1,253)		(11,050)		
Sunday Market	(700)	960	1,650		(700)		
Parks,Sport Grounds & Open Spaces:							
Boston Square	12,950	3,200	3,078		12,950		
Cafe in the Park	(3,720)	(1,700)	(3,280)		(3,720)		
DSO Grounds Maint Support	23,090	5,010	4,972		23,090		
GM Central Area	159,700	26,730	(44,349)		159,700		
Grounds Northern Area	19,040	11,560	22,321		19,040		
Grounds Southern Area	24,050	9,090	(1,514)		24,050		
Public & Open Spaces	71,910	17,940	2,108		71,910		
North Sea Haven	19,750	4,040	1,983		19,750		
Nursery	53,110	44,670	54,342		53,110		
Parks - Other Support	74,800	18,390	17,776		74,800		
Parks & Open Spaces	331,700	242,820	228,956		331,700		
Public Clocks	6,990	1,710	2,337		6,990		
Sports Grounds - Support Costs	3,860	5,070	4,914		3,860		
Sports Grounds Central	39,270	20,080	11,249		39,270		
Sports Grounds South	35,240	14,090	12,247		35,240		
The Walks	285,540	74,550	62,534		285,540		
Willows Park & Nature Reserve	3,840	960	570		3,840		
Play Areas:							
Play Areas	(13,020)	10,560	5,733		(13,020)		
Playareas Downham Market	-	-	(840)		-		
Playareas Hunstanton Town	-	10	(230)		-		
Playareas Kings Lynn	-	(20)	-		-		

Play Areas - Support Services	17,310	4,320	4,178		17,310		
Pontoons:							
Pontoons at South Quay	26,340	15,360	14,052		26,340		
Public Conveniences:							
Public conveniences	379,400	100,550	133,337		379,400		
The Walks Public Convenience	830	160	217		830		
Refuse & Recycling:							
Commercial Food Waste	111,500	6,210	33,914		111,500		
Domestic Refuse	1,360,350	46,520	289,744		1,360,350		
Dry Box Collection Scheme	1,568,370	(54,390)	486,108		1,568,370		
Fly Tipping	194,880	48,690	24,157		194,880		
Food Waste	821,360	(24,850)	226,984		821,360		
Recycling - Clothing Bank	(13,000)	(3,240)	-		(13,000)		
Recycling - Commercial	(262,470)	(327,030)	(323,542)		(262,470)		
Recycling - Composting	(1,746,760)	(1,180,210)	(1,578,582)		(1,746,760)		
Recycling Paper	(830)	(240)	-		(830)		
Refuse & Recycling Management	(544,460)	(459,330)	223,641		(544,460)		
Trade Refuse	(501,440)	(835,510)	(469,517)		(501,440)		
Resort:							
Caravan Park & Beach Huts	(69,720)	(53,960)	(9,851)		(69,720)		
Heacham Beach	(67,200)	(69,670)	(66,844)		(67,200)		
Resort Seafront	176,570	(70,000)	35,233		176,570		
Resort Trading Operations	(11,850)	(15,680)	(40,804)		(11,850)		
Resorts - Support	5,290	1,320	1,320		5,290		
Sports Grounds North	63,870	20,110	23,119		63,870		
Resort Investment Properties:							
Investment Properties Resort	(6,700)	(5,300)	(4,221)		(6,700)		
Section 106:							
Beechy Close, Denver 22-23	-	(10)	-		-		
Bishops Park, Fairstead 26-27	-	(2,220)	-		-		
Civray Ave DMkt C D & E 26-27	-	(1,830)	-		-		
Coriander Rd DMkt 25-26	-	10	-		-		
Gap Farm, Sth Wootton 20-21	-	(10)	-		-		
Kings Chase A&B DMkt 23-24	-	(1,010)	-		-		
King's Reach, Fairstead	-	(3,360)	-		-		
Lette Way, West Winch	-	10	-		-		
Micklefields, Stoke Ferry 22-23	-	20	-		-		
Nursery Drive, Hunst 24-25	-	(20)	-		-		
Park/Meadowfields DMkt 24-25	-	(1,710)	-		-		
Strickland Ave, Snettisham 25-26	-	(1,950)	-		-		
The Howards, S Wootton 24-25	-	(10)	-		-		
The Willows Gayton 22-23	-	(10)	-		-		
Wheatfields, Watlington 19-20	-	20	-		-		
Town Centre Operations:							

Purfleet Retail Pods	-	-	2,920		-		
Town Centre Manager	92,370	15,250	18,886		92,370		
Total	454,880	(2,994,560)	(1,663,861)	(21,560)	433,320		

Programme and Project Delivery:

Corporate Projects:							
							Proportion of staff time which can be capitalised against projects in excess of Q1 budget and expected to exceed full year budget by c £50k
Corporate Project Manager	183,570	43,530	32,183	(50,000)	133,570	Y	
Project Management Officers	134,110	33,510	28,562		134,110		
Active & Clean Connectivity	-	-	(37,760)		-		
Housing Subsidiaries:							
West Norfolk Housing Co Ltd	(50,000)	(13,420)	5,071		(50,000)		
West Norfolk Property Ltd	(846,970)	(18,150)	31,080		(846,970)		
Total	(579,290)	45,470	59,136	(50,000)	(629,290)		

Property and Projects:

General Properties:							
Bridge Inspections	-	2,640	-		-		
General Property	(209,850)	(37,830)	(46,443)		(209,850)		
Marriotts Warehouse	(4,690)	(5,240)	(254)		(4,690)		
Mintlyn Bungalow	(3,130)	(760)	(875)		(3,130)		
Princess Theatre Main	6,520	1,620	-		6,520		
Sewerage	8,180	5,650	5,176		8,180		
Upwell Community Carpark	-	(30)	(2,774)		-		
General Properties Investments:							
General Properties Investment	(3,800)	(900)	(2,400)		(3,800)		
Industrial Units:							
Austin Fields Industrial Estate	(8,780)	(2,080)	(905)		(8,780)		
Flitcham Workshops	(15,190)	(3,820)	(1,540)		(15,190)		
Hardwick Industrial Estate	(717,620)	(172,360)	(182,682)		(717,620)		
Hardwick Narrows Industrial Estate	(116,940)	(27,880)	(37,475)		(116,940)		
Heacham Depot	(14,700)	(3,660)	100		(14,700)		
Heacham Workshops	(19,400)	(4,760)	(9,896)		(19,400)		
Horsleys Fields Industrial Estate	620	150			620		
Industrial Estates- General	52,810	52,810	9,988		52,810		
Lower Canada Industrial Estate	(6,750)	(1,630)	(2,563)		(6,750)		
Nar Ouse Business Park	16,640	3,170	(10,864)		16,640		
North Lynn Industrial Estate	(394,180)	(95,070)	(44,302)		(394,180)		
North Lynn Managed Workshops	28,050	22,520	23,847		28,050		
Regis Place	1,790	390	1,960		1,790		
Regis Place Unit 2	(11,350)	(2,510)	(3,611)		(11,350)		
Regis Place Unit1	(2,670)	7,840	14,253		(2,670)		
Saddlebow Industrial Estate	(47,730)	(11,430)	(13,683)		(47,730)		

Saddlebow Waste Disposal Site	(34,970)	(8,400)	(10,088)		(34,970)		
St Johns Business Park	(46,630)	(11,020)	(15,919)		(46,630)		
Trafalgar Industrial Estate	(72,960)	(17,540)	(10,059)		(72,960)		
KLAC Rentals:							
KLAC Complex Rentals	10,990	2,300	1,979		10,990		
KLIC:							
KL Innovation Centre	(207,900)	(44,520)	(27,079)		(207,900)		
Offices:							
KC Office accom rental	(166,370)	(77,790)	(155,561)		(166,370)		
Kings Court Kings Lynn	(100,340)	17,250	1,456		(100,340)		
Kings Court Service Charges	620	120	41,725		620		
Offices - Support Service	3,670	-	930		3,670		
Priory Road D Market	(210)	(320)	(8,116)		(210)		
Valentine Road Hunstanton	59,900	27,190	28,487		59,900		
Property Services:							
Property Services	703,720	173,500	163,866		703,720		
Shops and Offices:							
Phase 5 Town Centre KL	(196,020)	(41,500)	(46,963)		(196,020)		
Town Centre Development	(9,150)	(1,290)	10,210		(9,150)		
Street Lighting:							
Street Lighting	122,040	22,880	28,871		122,040		
Total	(1,395,780)	(232,310)	(301,050)	-	(1,395,780)		

Regeneration, Housing and Place:							
Conservation & Heritage:							
Greyfriars Tower	21,080	3,390	2,960		21,080		
Red Mount Chapel	3,500	860	153		3,500		
Economic Regeneration:							
Economic Development - Operational	203,730	50,010	48,010		203,730		
Economic Partnership Working	14,350	1,320	-	20,000	34,350	Y	Following the closure of LEP, NCC have taken over the administration of the Enterprise Zone. New obligation is in excess of budget set for contribution, which was based on previous levels
Investment & Place	10,250	2,550	2,700		10,250		
Shared Prosperity Grant Fund	5,140	14,790	14,396		5,140		
Guildhall & Arts							
Arts Initiatives	25,910	6,450	350		25,910		
Guildhall and Arts - Support	87,570	21,870	7,239		87,570		
Housing Options:							
Homechoice	96,760	20,880	49,531		96,760		
Housing Options Programme	524,070	128,310	41,996		524,070		
Housing Strategy:							
Domestic Abuse Funding	35,800	8,940	11,540		35,800		
Enabler Role	268,530	67,110	66,853		268,530		
Rough Sleeper Fund	60	-	-		60		

West Winch Growth Area	-	-	31,254		-		
King's Lynn & Downham Market:							
Custom House & Tourist information centre	10	-	-		10		
Museums:							
Museums	36,490	9,120	-		36,490		
Trues Yard	390	90	-		390		
Regeneration Projects:							
Regeneration Projects	86,200	24,780	45,998		86,200		
Tourism:							
Brochure and lead generation	14,610	3,660	-		14,610		
Communications	2,000	510	-		2,000		
Day visitor awareness	21,500	4,150	11,540		21,500		
Discover KL Distribution	22,300	5,580	693		22,300		
Downham Market	1,340	330			1,340		
Explore West Norfolk	6,000	1,500	-		6,000		
Hunstanton Marketing	2,540	630	-		2,540		
Hunstanton TIC	20	-			20		
KL Maritime Trail	10	-	61		10		
Signposting maintenance	1,500	360	-		1,500		
Tourism Salaries and support	59,160	13,240	16,587		59,160		
Special Events	3,000	750	-		3,000		
Website & Social Media marketing	6,500	1,620			6,500		
Total	1,560,320	392,800	351,860	20,000	1,580,320		

Resources:							
Corporate Costs & Provisions:							
Subscriptions	36,070	6,490	24,697		36,070		
General Fund write offs	-	-	8,510		-		
Corporate Insurance:							
Corporate Insurance	209,630	634,420	524,818		209,630		
Corporate Management Team:							
Assistant Directors	1,271,700	337,560	307,866		1,271,700		
Chief Executive & Secretary	240,670	58,740	66,225		240,670		
Corporate	3,002,460	239,610	151,423		3,002,460		
Financial Assistance:							
Community Projects	42,000	10,500	-		42,000		
Community Projects CRS	155,290	38,790	76,374		155,290		
Community Projects CS	115,000	28,740	2,500		115,000		
westnorfolkwins	3,960	(14,020)	(307)		3,960		
Financial Services:							
Financial Services	1,094,120	256,320	286,951		1,094,120		
Internal Audit & Fraud:							
Internal Audit	164,100	24,290	26,395		164,100		
Revenues & Benefits:							

Benefit Administration	499,600	67,650	88,899		499,600		
Benefit Payments	500,000	124,950	59,611		500,000		
Cost of Collection - Council Tax	869,610	198,700	314,873		869,610		
Cost of Collection - Non Domestic Rates	61,660	(119,000)	312		61,660		
Council Tax Support Admin	57,630	(77,510)	-		57,630		
Covid 19 Grants	-	-	2,450		-		
Housing Benefit Overpayments	(225,000)	(62,490)	-		(225,000)		
Kings Lynn Bid	-	(54,150)	165,895		-		
Welfare Reform Funding	-	(26,950)	(3,108)		-		
Special Expenses:							
Special Expenses	115,830	500	-		115,830		
Treasury Management:							
Treasury Management	11,810	2,940	(2,793)		11,810		
Total	8,226,140	1,676,080	2,101,590	-	8,226,140		

Grand Total	26,128,470	3,602,630	4,193,166	(148,350)	25,980,120		
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Impact on Financial Planning							
Yes				(124,170)			
No				(24,180)			